

ProMAC 2017
Detailed Program

Wednesday, 29 November 2017										
9:30-17:00		Registration Desk at The H4 Hotel München Messe			Registration					
10:00-10:30		Room A-D			Opening Ceremony					MC: Ms. Kyoko Mori (Fujitsu Learning Media Limited)
10:30-11:15		Room A-D			Keynote 1 Acquiring Information Systems in northernSCOPE way Mr. Pekka Forsellus CEO of 4SUM Partners Ltd, a Senior Advisor of the Finnish Software Measurement Association FISMA the Immediate Past President of the International Software Benchmarking Standards Group					MC: Ms. Keiko Sakagami (Hitachi Information Academy Co., Ltd.)
11:15-12:00		Room A-D			Keynote 2 PM4.0 - project management for the next era Mr. Tili H. Balsler Founder of Tiba Managementberatung GmbH					MC: Mr. Masahiro Ueno (FUJITSU LIMITED)
12:00-13:00 Lunch and Networking										
	Room A	Room B	Room C	Room D	Room E	Room F	Room G	Room H	Room I	
	Ms. Linda Eter (Tiba Managementberatung GmbH)	Mr. Paul Hodgkins (Paul Hodgkins Project Consultancy)	Dr. Ehsaan Sakhaee (University of Sydney)	Mr. Alexander Koschke (Tiba Managementberatung GmbH)	Mr. Kazunori Shichida (IBM Japan, Ltd.)	Mr. Reinhard Wagner (IPMA)	Mr. Yoshida Naoto (Hitachi Ltd.)	Ms. Satsuki Shimada (Fujitsu Quality Laboratory Ltd.)	Ms. Christine Scholz (IBM Germany)	
13:00-13:20	A01 Whole life cycle cost analysis and present value: A case study of residential buildings in AI Ain, UAE Ms. Hebatalla Tahar Faha (British University in Dubai)	B01 Wagile: Combining Waterfall and Agile Methods, its Advantages and Challenges Mr. Iktum Yamazaki (IBM Japan Services Company Ltd.)	C01 Reducing project risks in technical aspects by Technical PMO activities Mr. Yasushi Fukuda (NEC Corporation)	D01 Proposal for Solution business model for JOC(Japan-oriented company) Lease Company in ASEAN Nations Mr. Kazutaka Suzuki (FUJITSU LIMITED)	E01 Managing Environmental Public Policy Project and Integration of Risk Management as a New Paradigm - the Case of South Africa Prof. Pantaleo Musavwa Daniel Rwelamila (University of South Africa)	F01 Case Studies of Scope Management for Regional Shared Accounting System Implementation Mr. Koichi Itose (NTT DATA Corporation)	G01 Proposal of quality visualization measures in Agile development Mr. Yasuto Nishiwaki (Hitachi, Ltd.)	H01 Study of Management to Improve R&D Efficiency at the National Level Dr. Akira Yamazaki (Chiba Institute of Technology)	I01 A Case Study of Super-Upstream Process Leading System Development to Success Mr. Shinya Onoda (Hitachi Solutions West Japan, Ltd.)	
13:20-13:40	A02 A Consideration of Branching Strategies for Distributed Version Control System Mr. Yusuke Sato (Hitachi, Ltd.)	B02 Quantitative risk analysis process of air and gas upstream service contract Dr. Reza Dehghan (Islamic Azad University)	C02 A Study of Effective Team-Development Activities for a Multinational Virtual Team Mr. Michio Sekido (FUJITSU LIMITED)	D02 Introduction of management method suitable for soil pollution control project Dr. Toshiaki Shimoke (Kokusai Kogyo Co., Ltd.)	E02 Consistency among Strategies, Innovation Models and Project Styles Prof. Hiroshi Kubo (Chiba Institute of Technology)	F02 Visualizing Organizational Skill for Managing IT Projects -Capability Maturity Model Targeting to Prevent Serious Problem Projects Dr. Hiroshi Ohtaka (IT Mieruka Research)	G02 Project Characteristics for Agile Development with the Diamond Framework Mr. Takashi Sato (IBM Japan, Ltd.)	H02 Project Monitoring for Detecting the Changing Tide of Baseline to Prevent the Occurrence of Unprofitable Projects Mr. Katsuhiko Nitta (NEC Corporation)	I02 Applying Multinational PM Knowledge to IT Program Management in Exponential Society Mr. Hironuki Endo (NTT DATA Corporation)	
13:40-14:00	A03 The Points of Lead Project to Catch Up on Requirement Changes Mr. Kazuo Nakamura (FUJITSU LIMITED)	B03 Process Improvement with Model Based Systems Engineering Framework Mr. Toshiro Ouchi (Hitachi Industry & Control Solutions, Ltd.)	C03 Effect of Power Distance on Project Management Motivation in Thailand Dr. Ehsaan Sakhaee (University of Sydney)	D03 A Case on an Activity to Spread a Project Management Tool into a Corporation - Acceleration of Innovation - Mr. Kazutoshi Shimanaka (NTT DATA Corporation)	E03 Proposal of Anti-pattern Utilization Method for Loss-cost Reduction Mr. Ryu Ebisawa (Hitachi, Ltd.)	F03 A Study of Efficient Team Management Configuration for CSIRT Deployment Mr. Hayato Ota (Chiba Institute of Technology)	G03 A New Way of Managing the Unexpected in Projects? Prof. Iris Schir-Boeck (University of Applied Sciences BFI Vienna)	H03 Project management using CMMI Mr. Tomonori Matsumi (SOMPO systems Inc.)	I03 The Effective Way and the Practice of Program Management Mr. Keichi Minakawa (IBM Japan, Ltd.)	
14:00-14:20	A04 Trend Analysis on Expectation to Project Management Professional School: Based on Text Mining Ms. Kiyomi Miyoshi	B04 Case Study of Educating Software Test Techniques to IT Engineers in Myanmar Mr. Yoshinobu Machida (NTT DATA Corporation)	C04 The Effect about Implementation of the Project Management Case Training Mr. Toru Tsuda (Hitachi Solutions West Japan, Ltd.)	D04 Project Management 4.0, beyond "classic vs. agile" Mr. Sebastian Weber (Tiba Managementberatung GmbH)	E04 A study for apply and consolidate project management skill to PBL in university education Mr. Minoru Kinoshita (IBM Japan, Ltd.)	F04 Project Management Method of Constriction for Large scaled Submarine Telecommunication System Mr. Katsuji Yamaguchi (NEC Corporation)	G04 A Study of the Lessons based on Historical Sub-Leaders from the Point of Project Management Ms. Nana Ueno (Chiba Institute of Technology)	H04 Leadership styles of project management on megaprojects Ms. Sandra Mšić (IPMA)	I04 The Value Creators: a new educational concept to address wicked challenges Dr. Liesbeth Rijdsdijk (Windsheim University)	
14:20-14:50 Eventcenter										
	Room C-D			Room E	Room F	Room G	Room H	Room I		
				Mr. Anurag Jain (NEC Technologies India Private Limited)	Mr. Yoshinobu Machida (NTT DATA CORPORATION)	Mr. Makoto Yamasaki (NTT DATA CORPORATION)	Mr. Tetsuro Goto (IBM Japan, Ltd.)	Mr. Phung Thanh Pham (NEC Vietnam Co., Ltd.)		
14:50-15:10				E05 A Case Report of Innovative Human Resource Development by Putting the Skill Map to Practical Use Effectively Ms. Mayuko Torigoe (NTT DATA SYSTEM TECHNOLOGIES INC.)	F05 The method for visualizing variance of software development project in real time Mr. Takeshi Oshima (Fujitsu Quality&Wisdom Limited)	G05 Development of a Lecture in Three Frames Based on an ICE Rubric to Acquire Application Capability Dr. Hironori Takuma (Chiba Institute of Technology)	H05 Is it possible to prevent behavioral complexity in project? A study on prevention of behavioral complexity by authentic leadership approach in creative projects. Mr. Fahri Akdemir (IPMA)	I05 The IT Human Resource Development and Improving Development Efficiency by Improving on the Education in Project Mr. Masakazu Hashizume (Hitachi, Ltd.)		
15:10-15:30	14:50-16:30 World Cafe			E06 Project Management with an Emphasis on Customer Satisfaction Mr. Satoshi Horie (Hitachi, Ltd.)	F06 Project Management Method for Short-term Large-scale and Complex IT Development of Information System for Financial Regulation with Deadline of Compliance Mr. Kazunori Shichida (IBM Japan, Ltd.)	G06 Project diagnosis & performance improvement: Fundamentals & Solutions Mr. Ali Kanaan (Projects Improvement & Development Clinic)	H06 Study on Applicability of Project-Behavior Simulation System as a Research Platform for Process Management Prof. Koji Okada (Tokyo City University)	I06 Managing Personal Software Process Education Course Based on Motivation Process Model by Using System-Theoretic Method STAMP/STPA Prof. Shigeru Kusakabe (University of Nagasaki)		
15:30-15:50	MC: Ms. Linda Eter (Tiba Managementberatung GmbH) MC: Mr. Reinhard Wagner (IPMA)			E07 Ultra short-term development realized by reducing requirement and improving system introduction training for customers without IT department. Ms. Kazuko Matsumoto (FUJITSU LIMITED)	F07 Lubricate the Team Management with Non-Linear Progress Schedule Ms. Natsumi Takahashi (Hitachi, Ltd.)	G07 Use of CCPM theory for the purpose of optimizing the organization Mr. Tomoki Katayama (FUJITSU LIMITED)	H07 Case Study of Structure of Development System and Operation to Meet a Request of Cost Reduction by 30% Mr. Kasuka Inagawa (NTT DATA SYSTEM TECHNOLOGIES INC.)	I07 Proposal to define "Risk Border" as a risk attitude metric to prevent catastrophic situation Mr. Kazuro Haga (IBM Japan, Ltd.)		
15:50-16:10				E08 Project management technique in the AI project Ms. Naoko Serai (IBM Japan, Ltd.)	F08 Project Finance through the Application of Islamic Securitization Mr. Javad Hadadi (Tarbiyah Modares University)	G08 Necessary Considerations for the Successful System Development Project Mr. Hikaru Furusawa (NTT DATA Corporation)	H08 Risk Management for Long Term Off-shore Outsourcing IT Projects - Introducing the Risk Control Process with Risk Classification - Mr. Toru Hanayama (FUJITSU LIMITED)	I08 Estimation Method of Economic Batch Size in Iterative Development Mr. Kazuyuki Yaguchi (Chiba Institute of Technology)		
16:30-17:00 Eventcenter										
Short Break										
Special Lecture										
17:00-17:45	Room A-D			Project Manager to Project Leader - The Difference that makes the Difference Mr. Paul Hodgkins Executive Director of Paul Hodgkins Project Consultancy Former Siemens PM@Siemens Programme Executive for North West Europe					MC: Dr. Akira Yamazaki (Chiba Institute of Technology)	
18:00-19:30 Eventcenter										
Welcome Reception										
									MC: Mr. Jiro Nonoyama (IBM Japan, Ltd.)	

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Thursday, 30 November 2017									
9:00-15:00 Registration Desk at The H4 Hotel München Messe									
Registration									
Keynote 3 Business and Digital Transformation by Cognitive Computing Dr. Kazuishi Kusae VP, CTO of IBM Japan, Ltd.									
MC: Mr. Jiro Nonoyama (IBM Japan, Ltd.)									
10:05-10:40 Eventcenter									
Coffee Break and Networking									
Room A	Room B	Room C	Room D	Room E	Room F	Room G	Room H	Room I	
Ms. Sandra Mšić (IPMA)	Mr. Hiroki Takai (IBM Japan, Ltd.)	Prof. Lukas Rohr (Bern University of Applied Sciences)	Dr. Vered Holzmann (Tel Aviv yaffo Academic College)	Mr. Laurent Kummer (Six-Sig Management)	Mr. Clément Paul Victor Darfeuille (The Oxford Group)	Prof. Iris Schirf-Boeck (University of Applied Sciences BFI Vienna)	Mr. Toru Hanayama (FUJITSU LIMITED)	Prof. Pantaleo Mutajawwa Daniel Rwelamila (University of South Africa)	
A10 A Study of Quality Assurance on Applying Package and Building IT Infrastructure Mr. Naoki Tsujikawa (NTT DATA Customer Service Corporation)	B10 The problem of missing security functionality Ms. Paivi Brunou (Nixou Oy Engineering)	C10 The 3-Steps Approach for preventing from the leak of the requirements in system reconstruction Mr. Shingo Asai (FUJITSU LIMITED)	D10 Proposal of improvement about education for younger aged PM used by communication modal - Improvement parts of communication which are analyzed by survey to college students - Mr. Takuya Nomoto (Hitachi Solutions West Japan, Ltd.)	E10 Effect of IBM Quality Inspection in project management Mr. Masahiro Sasaki (IBM Japan, Ltd.)	F10 International Project Management Cooperation in the Nagata Sector: the example of Deutsche PostDHL and South African Post (SAPC) Mr. Amin Saidoun (IPMA)	G10 Implementation of the web-based and face-to-face trainings on project risk management for the local subsidiaries Mr. Hidechika Matsumura (NEC Corporation)	H10 Program/Project Management in Higher Education Considering the Self-Management Behaviors of Team Members - Observations from an Educational Approach with a University Student Team - Ms. Haruka Kawahara (Chiba Institute of Technology)	I10 Risks Causing Delays in Upstream Construction of Gas Projects - Australian Perspective Ms. Mumun Basak (Crucestand University of Technology)	
A11 Customer-Oriented Approaches to PMO in Southeast Asia JOC Project Ms. Mami Takahashi (FUJITSU LIMITED)	B11 Research on the Effects of Deliverables Management utilizing Integrated Repository at a Large-scale Project Mr. Tomohiro Akita (IBM Japan, Ltd.)	C11 Waste identification and analysis for project management performance improvement Dr. Sherif Mostafa (University of South Australia)	D11 Application Example of SCRUM Development Method in the Integration of Intra-company Business Systems Dr. Fumihiko Odaka (NTT DATA INTELLILINK)	E11 A Study of the Management for a large number of Stakeholders Mr. Shinsuke Ohno (Hitachi, Ltd.)	F11 An Effective Way to Use the Process Metrics and the Product Metrics for the Software Quality Control Mr. Hiroshi Furumura (NEC Corporation)	G11 Framework for increase empowerment in project training Mr. Ali Kanaan (Projects Improvement & Development Clinic)	H11 Effective Resource Planning Method to Mitigate Risk at Project Mr. Kengo Kumagai (IBM Japan, Ltd.)	I11 Analysis of Requirements Elicitation Approaches based on PRINCE Model Mr. Yusuke Makino (Chiba Institute of Technology)	
A12 Survive with Diversity and Millennial generation Mr. Junji Taguchi (IBM Japan, Ltd.)	B12 Managing Quality by Checking the Completeness of Customer Requirements from Initial Phases to the Test Phase Ms. Saori Kanae (Hitachi, Ltd.)	C12 Rapid UX design process for planning phase in SI projects Ms. Haruka Yoshida (NEC Corporation)	D12 Information Systems Project Managers: Professionals or Managers? Dr. Vered Holzmann (Tel Aviv yaffo Academic College)	E12 Adaptation of Large-scale Scrum Methodology for development of Internet Banking system Mr. Suzuki Yuya (NTT DATA Corporation)	F12 A Study of Project Failure Attribution Analysis based on Morphological Analysis Prof. Shigeki Tanimoto (Chiba Institute of Technology)	G12 What a player-manager can learn from project management in organizational management Mr. Masahiro Kamiya (Trio System Plans Co., Ltd.)	H12 Challenges for Projects and Project Management in Agrifood Sector Ms. Ana Teresa Herrera Reyes (Polytechnic University of Madrid)	I12 "Monozukuri Dojo" for launching system development project Ms. Haruka Takahashi (Hitachi Systems, Ltd.)	
A13 A Model for Appropriate Allocation of Project Managers to Megaprojects, Case Study: The Iranian Offshore Engineering and Construction (IOEC) Company Dr. Reza Dehghan (Islamic Azad University)	B13 Proposal on a Quality Evaluation Method by Data Modeling Method in a Large Project Mr. Hideomi Torii (NTT DATA Corporation)	C13 Construction of Check List for the purpose of Risk Management of Service Business Mr. Yoshinobu Uchida (Hitachi, Ltd.)	D13 A case study for young PM to become the Versatilist on a Small-scale ICT System Development Project Mr. Takeshi Matsubara (IBM Japan, Ltd.)	E13 Immune mechanisms in project management Prof. Sergiy D. Bushuyev (Kiev National University of Construction and Architecture)	F13 Integrated Management in Municipal Backbone System Construction Ms. Miyako Nagaoaka (Hitachi Systems Ltd)	G13 Proposal of Resource Management Indicator in EVM Mr. Yuki Konno (Chiba Institute of Technology)	H13 Improving the quality of installation of new client computers utilizing the "front-loading" approach Ms. Nodoka Sakashita (NEC Nexsolutions, Ltd.)	I13 Role of Customer Orientation in IT Program Management Mr. Akhiko Sekiguchi (FUJITSU LIMITED)	
12:00-13:00 Lunch and Networking									
Room A	Room B	Room C	Room D	Room E	Room F	Room G	Room H	Room I	
Mr. Pekka Forsellus (4SUM Partners Ltd.)	Ms. Sandra Mšić (IPMA)	Dr. Jesús Martínez-Almela (IPMA)	Mr. Amin Saidoun (IPMA)	Mr. Paul Hodgkins (Paul Hodgkins Project Consultancy)	Ms. Linda Ester (Tiba Managementberatung GmbH)	Dr. Olena Verenykh (Kyiv National University of Construction and Architecture)	Dr. Alexandra Tenere (Universidade Nova de Lisboa)	Mr. Reinhard Wagner (IPMA)	
A14 The Method of Using "Carrot-and-Stick" for Projects Recovery role sharing between "PM's Powerful Leadership" and "PMO's Followership and Servant Leadership" Mr. Hideki Uhai (Fujitsu Broad Solution & Consulting Inc.)	B14 Organization Attribute Optimization of International Knowledge Transfer - Two-point Comparison of Software Development Organization - Mr. Tetsuro Goto (IBM Japan, Ltd.)	C14 Project Management for ID Projects: Comparative Study on Japan's ODA and ADB Projects in Indonesia Mr. Masatoshi Kaimasu (Kobe Women's University)	D14 Cases of Visualization of Project Situation and Realization of Instant Information Sharing in Large Scale Projects Mr. Satoshi Matsuo (NTT DATA Corporation)	E14 Key to Success of the Project to Streamline and Optimize Mission-Critical IT System Mr. Masahiro Kobayashi (Hitachi Systems, Ltd.)	F14 Project's Time Contingency Estimation Model Using CVAR Dr. Ken-ichi Suzuki (Tohoku University)	G14 Case Study Analysis of Unprofitable Projects - Common Errors in Estimating Productivity - Mr. Taro Harayama (NTT DATA I Corporation)	H14 Competency breakdown structure for managing intercultural issues in international project teams Ms. Ohta Mikihiko (Kyiv National University of Construction and Architecture)	I14 Reverse globalisation - impacts and opportunities in IT outsourcing industry Mr. Anurag Jain (NEC Technologies India Private Limited)	
A15 Predicting the timing of delivering major project deliverables Dr. Reza Dehghan (Islamic Azad University)	B15 Quantitative Risk Management Method for System Development Projects Dr. Akhiro Hayashi (Onosokki)	C15 A Study of Important Points about Operational Design in Information Systems - The Sensible Suggestion Presented from IT Service Manager to Development PM - Mr. Akhiro Mitsuhashi (NTT DATA Corporation)	D15 Application of Enterprise Agile Development to an Insurance Company Mr. Ken Ozawa (FUJITSU LIMITED)	E15 How to systematically Learn Lessons from projects: the paradigm of Project Reviews Mr. Clément Paul Victor Darfeuille (The Oxford Group)	F15 How to control a surmise which is important in appropriate project management Mr. Takayuki Shimojima (IBM Japan, Ltd.)	G15 Proposal of Evaluation and Improvement Method of Presentation Skills Mr. Seiya Kato (Chiba Institute of Technology)	H15 Comparative Study of Description Method for Business Process Visualization Mr. Tetsu Saito (Hitachi Industry & Control Solutions, Ltd.)	I15 Learning environment design in home education - Report introducing Lessons Learned System design - Mr. Keitaro Hibata	
A16 A Consideration of Relationship between Team Management Efforts and Performance of Development Members. Mr. Shinya Hirachi (Hitachi, Ltd.)	B16 Secure Mobile Money System for Myanmar Ms. Hnin Mya Mya Moe (Kobe Institute of Computing)	C16 How to exploit the strength of the architect in system development projects - an instruction manual for project managers Mr. Takumin Sugimoto (IBM Japan, Ltd.)	D16 Probabilistic Risk Assessment for Project Plan and Project Manager Dr. Naoki Satoh (Osaka Medical and Pharmaceutical University)	E16 Ukeoi Promotion and its Relation to Employees' Mindset Development and Company's Growth Ms. Taeko Hayashi (NTT DATA SYSTEM TECHNOLOGIES INC.)	F16 Challenges and Measures for Managing Agriculture ICT Project in Global Market Mr. Kohei Kanazawa (NEC Solution Innovators, Ltd.)	G16 Redesigning Datacenter Business Considering the Characteristics of the Business Sites for Smooth Nearshoring Ms. Mizuho Sato (Fujitsu Broad Solution & Consulting Inc.)	H16 Risk Assessment in the Online-Condition Monitoring System Dr. Masahiro Yokoyama (Polytechnic University)	I16 Consideration of the Improvement in a Development Organization Based on CMMI Process Diagnosis Mr. Norihiro Kambara (OMRON Corp)	
A17 An Improvement Case of the Human Resource Management for Information System Infrastructure by Applying the Rubric Mr. Naohiro Washio (NTT DATA Corporation)	B17 Integration of Agile Development Methodology and Project Management Tool Mr. Tenhide Kusaka (Hitachi, Ltd.)	C17 The Lean Project Manager Mr. Laurent Kummer (Six-Sig Management)	D17 A study on restructuring uncontrolled project as a project manager Mr. Go Onitsuka (IBM Japan, Ltd.)	E17 A Study for Improving Accuracy of Risk Management Education Based on Research of Project Risk Perception Dr. Chika Yoshida (Kobe Institute of Computing)	F17 A Consideration of Systemization of Change Impact Analysis on Software Maintenance Process Mr. Takaya Morita (Hitachi, Ltd.)	G17 Competencies as an instrument for the blended mental space development of a project Dr. Olena Verenykh (Kyiv National University of Construction and Architecture)	H17 Management Support for Stakeholder Engagement Using Wants Chain Analysis Mr. Yuki Takayama (Chiba Institute of Technology)	I17 Team Building Methodologies in Global Project by Using "Liaison Manager" Mr. Hiromitsu Ende (FUJITSU LIMITED)	
14:20-14:50 Eventcenter									
Coffee Break and Networking									
Keynote 4 The role of project management in the world of tomorrow (Industry 4.0) Prof. Dr.-Ing. Helmut Klausung President of GPM Deutsche Gesellschaft für Projektmanagement e.V.									
MC: Mr. Katsuhito Nitta (NEC Corporation)									
Keynote 5 Project management across cultures on the example of a multinational EU-Research-Project for "An Open Platform for the Smart City" Prof. Dr. Lukas Rohr Director Engineering and Information Technology, Bern University of Applied Sciences									
MC: Mr. Kazutoshi Shimanaka (NTT DATA Corporation)									
17:00- Move to "Ratskeller München" by pick-up bus									
18:30-20:30 Ratskeller München									
ProMAC Gala Dinner									
MC: Ms. Natsuko Sato (Hitachi, Ltd.)									

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Friday, 1 December 2017										
9:00-12:00 Registration Desk at The H4 Hotel München Messe										
Registration										
	Room A	Room B	Room C	Room D	Room E	Room F	Room G	Room H	Room I	
	Mr. Pekka Forselius (4SUM Partners Ltd)	Ms. Páivi Brunou (Nixu Corporation)	Mr. Satoshi Matsuo (NTT DATA CORPORATION)	Dr. Alexandra Tenea (Universidade Nova de Lisboa)	Dr. Jesús Martínez-Almela (IPMA)	Mr. Amin Saidoun (IPMA)	Ms. Natsuko Sato (Hitachi Ltd.)	Prof. Hubertus C. Tuczek (University of Applied Sciences Landshut)	Ms. Chie Ishii (NEC Solution Innovators Ltd)	
9:10-9:30	A18 The Recommendations for Next Generation Offshore Development Mr. Yuji Osaki (IBM Japan, Ltd.)	B18 A STUDY ON THE RISK MANAGEMENT BY APPLYING TEXT-MINING TECHNIQUE Prof. Nobuyuki Suzuki (Toyo University)	C18 Challenge to nation-wide and ultra-short-term project in a rapid growing market Mr. Phuong Thanh Pham (NEC Vietnam Co., Ltd.)	D18 Would 'Few Software Designer and Many Programmer Project' Fail? Mr. Tōichirō Susumago (Japan Advanced Institute of Science and Technology)	E18 A Study of Risk Assessment for Supply Chain Model in Industry 4.0 Ms. Waraporn Khunrak (Chiba Institute of Technology)	F18 Lessons Learnt obtained from Process Improvement Activities at Southeast Asian Countries Mr. Masaki Kigure (NTT DATA Corporation)	G18 Understanding Project Culture and its implications on Project Management Ms. Linda Eter (Tiba Managementberatung GmbH)	H18 Work Engagement Research on Information Technology Engineer based on Positive Psychology Ms. Keiko Sakagami (Hitachi Information Academy Co., Ltd.)	I18 Reduction of marine operational cost by mixed loading in a submarine cable project at Western Pacific region Mr. Hiroshi Kawakami (NEC Corporation)	
9:30-9:50	A19 Application of Agile Development to Parts of System Development having Complex Data Requirements for the Purpose of Inhibiting Rework Mr. Kouzou Aoyagi (Hitachi Government and Public Sector Systems, Ltd.)	B19 The Effective Approach to Utilize Experts at the Initial Evaluation Mr. Manabu Yamamoto (NTT DATA Corporation)	C19 How Scrum Improves Productivity of System Development Project Mr. Hiroshi Tomita (IBM Japan, Ltd.)	D19 Public Private Partnership Projects Failure Syndrome: The Paradox of Critical Success Factors (CSF) - the case of South Africa Prof. Pantaleo Mutajwas Daniel Rwelamila (University of South Africa)	E19 Process Improvement Methodology for geographically-distributed development. Mr. Junichi Watanabe (NEC Corporation)	F19 A Case Study on the Measurement and Visualization of the Maturing Process of Team-Approached Medicine Prof. Tomoko Yamamoto (Kawasaki University of Medical Welfare)	G19 Operation method using evaluation models of procurement specifications Dr. Hideki Nakakita (Next Foundation Co., Ltd.)	H19 Theoretical framework for integrated stakeholder and risk management in Indian Smart Cities Mr. Omar Bashir (RISE School of Built Environment)	I19 Practical use of ATA to Understand Member's Characteristic in Team Building Mr. Ryūichi Shimura (FUJITSU SOCIAL SCIENCE LABORATORY LIMITED)	
9:50-10:10	A20 The communication challenges for overseas project management in Japanese multinational companies Mr. Mauricio Eigi Tamashiro (NEC Corporation)	B20 A consideration on conflict process based on collectivism Mr. Hidekazu Kondo (University of Tsukuba)	C20 3D Application for Dependability Assessment Based on Three Noisy Models for Cloud Computing Prof. Yoshinobu Tamura (Tokyo City University)	D20 Case Study for Managing Stakeholders in Large Scale System Integration Mr. Hiroyuki Nakamura (NTT DATA Corporation)	E20 Localized household project management: A technology for sustainable municipal development? Dr. Leonid A. Shafirov (Southern Federal University)	F20 Importance of cybersecurity regarding PM Mr. Takeo Funakoshi (NEC Corporation)	G20 On-site Quality Improvement at Multiple Parallel Development Projects Mr. Jiro Nonoyama (IBM Japan, Ltd.)	H20 Fostering nascent intrapreneurs' community Ms. Yuko Hatanaka (Fujitsu Broad Solution & Consulting Inc.)	I20 Predictive Detection of Unprofitable Projects with AI Ms. Ayako Kouno (Hitachi Solutions Ltd.)	
10:10-10:30	A21 Increasing Uncertainty - The Essential Need for Competencies beyond Planning and Controlling Ms. Astrid Kuhlmeier (Sicher durch Veränderung)	B21 Speed up and coordinate project's supply chain by using harmonized configuration management system: an application to thermal power plant projects Mr. Mojtaba Tajik Ghaleh (Mapna Group Investment Projects)	C21 Management for the parallel system development in multiple projects Mr. Satoshi Sawada (Hitachi, Ltd.)	D21 A novel framework of the video advertising business and its function Prof. Motoi Iwashita (Chiba Institute of Technology)	E21 Building a migration organization and communication management in large scale overseas SaaS project Mr. Takahiro Tampo (IBM Japan, Ltd.)	F21 The project successes under Northeast Asia corporate governance Mr. Sungwoong Park	G21 Redefining Project Management - A Design Thinking Approach Mr. Arjit Kundu (NEC Technologies India Private Limited)	H21 Applying Service Design Methods in Agile Software Development Projects - Process Framework and Case Examples - Mr. Makoto Yamasaki (NTT DATA Corporation)	I21 Customer-Driven Government: Using Data and Open Source Software to Improve Service Delivery in Rwanda Ms. Maryse Bonhomme (Kobe Institute of Computing)	
10:30-11:00	Eventcenter									
Coffee Break and Networking										
Keynote 6										
11:00-11:45	Room A-D	Management 4.0, or how digitalization drives the transformation of industries Prof. Dr. Hubertus C. Tuczek University of Applied Sciences Landshut, 84036 Landshut TCC-Management - Strategy Consulting, 91247 Munich							MC: Mr. Reinhard Wagner (IPMA)	
11:45-12:00	Room A-D	Closing Ceremony							MC: Mr. Takeshi Hoje (NTT DATA Corporation)	
12:00-13:00	Lunch and Networking									
13:30-18:00	by pick-up bus	ProMAC Fact Finding Tour visit to (the BMW Museum & World and Christmas Market) or (Deutsches Museum and Christmas Market)								

[Note] This program may be changed without previous notice.